## Business Plan: Workstream Delivery Plan – 2011/12 Q3 Update

| Action Status                      |  |
|------------------------------------|--|
| Cancelled                          |  |
| Overdue; Neglected                 |  |
| Unassigned; Check Progress         |  |
| Not Started; In Progress; Assigned |  |
| Completed                          |  |

## **Description** Priority Delivery Projects workstream

| Service | Housing & Regeneration:<br>Regeneration | Senior manager                                                                                 | Jayne Traverse | -              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|---------|-----------------------------------------|------------------------------------------------------------------------------------------------|----------------|----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action  | Description                             | Milestones                                                                                     | Due Date       | Completed Date | Milestone Note                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|         |                                         | Round 1 RGF bid submitted                                                                      | 21-Jan-2011    | 21-Jan-2011    | £6.8M bid submitted by St Modwen supported by WLBC, LCC, HCA                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|         |                                         | LEP in place                                                                                   | 31-Mar-2011    | 13-Apr-2011    | Government sign off of a Lancashire LEP was delayed due to the ongoing negotiations with all relevant partners. The Lancashire LEP was signed off by HM Government on 13.04.11.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|         |                                         | LIP in place (subject to LEP being in place)                                                   | 31-May-2012    |                | <ul> <li>Original due date of 31.08.11 brought forward to 30.06.11.</li> <li>Ongoing negotiations with all LEP partners and the delay in LEP sign off by Government had a knock on effect on developing a LIP. Mid Lanc's partners are now working towards completing by August 2011.</li> <li>06.09.11 - Previous due date of 31.08.11 changed to 31.12.11. LIP currently at draft stage</li> <li>18.01.11 - LIP at draft stage. Discussions continue with Mid Lancashire local authorities and the Homes &amp; Communities Agency regarding its development. Anticipated completion date now May 2012</li> <li>March 2012 – Draft LIP being considered by Mid Lancashire Leaders.</li> </ul> |
|         |                                         | Further RGF bids with Lancashire<br>Authorities (future submission<br>dates tbc by Government) | 31-Mar-2014    |                | June 2011: Private sector developer partner for Skelmersdale<br>Town Centre confirmed it did not wish to pursue a Regional<br>Growth Fund bid at the current time.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|         |                                         | dates tbc by Government)                                                                       |                |                | Growth Fund bid at the current time.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |

|                  |             | Further RGF bids with Lancashire<br>Authorities (future submission<br>dates tbc by Government) | 31-Mar-2014 | June 2011: Private sector developer partner for Skelmersdale<br>Town Centre confirmed it did not wish to pursue a Regional<br>Growth Fund bid at the current time. |
|------------------|-------------|------------------------------------------------------------------------------------------------|-------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action<br>status | Latest Note |                                                                                                |             |                                                                                                                                                                    |

| Service                        | Corporate Services:<br>Transformation                                              | Senior manager                                                                                                                                                                                                                                                                                                                                                                         | Peter Blakey |                                                                                                                                           |                                                                               |
|--------------------------------|------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|-------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|
| Action                         | Description                                                                        | Milestones                                                                                                                                                                                                                                                                                                                                                                             | Due Date     | Completed Date                                                                                                                            | Milestone Note                                                                |
| Changes to Revenues & Benefits | Review detail of Welfare Reform<br>Bill                                            | 29-Apr-2011                                                                                                                                                                                                                                                                                                                                                                            | 29-Apr-2011  | Initial report considered by Cabinet 19.01.11. Work on the implications of the Bill is ongoing. No further action required at this stage. |                                                                               |
| PDP_02                         | System following Government<br>White Paper Universal Credit:<br>Welfare that Works | Produce Action Plan to<br>implement changes                                                                                                                                                                                                                                                                                                                                            | 30-Dec-2011  |                                                                                                                                           | As of 3 October 2011, responsibility for this area of work transferred to OCL |
|                                |                                                                                    | Report update as Members<br>Update article                                                                                                                                                                                                                                                                                                                                             | 31-Dec-2012  |                                                                                                                                           | As of 3 October 2011, responsibility for this area of work transferred to OCL |
| Action<br>status               | Latest Note                                                                        | As of 3 October 2011, responsibility for this area of work transferred to OCL - who will be bringing forward further reports to DSH and Members accordingly. Future progress will be monitored through Quality of Service meetings and reports to Cabinet as appropriate. The action is therefore "cancelled" for WLBC workload although the area of work remains current through OCL. |              |                                                                                                                                           |                                                                               |

| Service          | Corporate           |             | Senior manager                           | John Ryding |                |                                                                                                                            |
|------------------|---------------------|-------------|------------------------------------------|-------------|----------------|----------------------------------------------------------------------------------------------------------------------------|
| Action           | Description         |             | Milestones                               | Due Date    | Completed Date | Milestone Note                                                                                                             |
| PDP 03           | Skelmersdale Vision |             | Round 1 RGF bid submitted                | 21-Jan-2011 | 21-Jan-2011    | £6.8M bid submitted by St Modwen supported by WLBC, LCC, HCA                                                               |
|                  |                     |             | Employment / Skills Initiative commences |             |                | Original due date 29.04.11. Revised due date pending formal agreement to construct new offices and subsequent discussions. |
| Action<br>status |                     | Latest Note |                                          |             |                |                                                                                                                            |

| Service | Housing & Regeneration:<br>Housing | Senior manager             | Bob Livermore |                |                |
|---------|------------------------------------|----------------------------|---------------|----------------|----------------|
| Action  | Description                        | Milestones                 | Due Date      | Completed Date | Milestone Note |
| PDP_04  | Self-financing Business Plan       | Assess financial impact    | 28-Feb-2011   | 28-Feb-2011    |                |
|         |                                    | Establish monitoring group | 29-Apr-2011   | 29-Apr-2011    |                |

|                  |  |             | Prepare detailed implementation timetable                                                                                                                                                                                                                 | 31-May-2011 | 31-May-2011 |                                                           |
|------------------|--|-------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|-----------------------------------------------------------|
|                  |  |             | Complete implementation                                                                                                                                                                                                                                   | 30-Apr-2012 |             | Implementation on track with timetable as at October 2011 |
| Action<br>status |  | Latest Note | Budget set on 29th Feb 2012. The treasury management strategy will allow investment in Findon and Firbeck and should, with careful management, allow all the work identified by Savills to be rectified by 2018 subject to a full asset management review |             |             |                                                           |

| Service          | Planning Services           |                                                        | Senior manager                                            | John Harrison |                                                                                                                                                                                                                      |                                                                                                                                                                                                        |
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| Action           | Description                 |                                                        | Milestones                                                | Due Date      | Completed Date                                                                                                                                                                                                       | Milestone Note                                                                                                                                                                                         |
|                  |                             |                                                        | End of consultation on Core<br>Strategy Preferred Options | 30-Jun-2011   | 24-Jun-2011                                                                                                                                                                                                          | Consultation period 12 May - 24 June 2011                                                                                                                                                              |
|                  | Local Development Framework | End of consultation on Local Plan<br>Preferred Options | 17-Feb-2012                                               | 17 Feb 2012   | Report to Cabinet on 15 November 2011 and O&S on 24<br>November, regarding move to Local Plan and subsequent revised<br>timetable/milestones. Previously "End of consultation on DM<br>Policies DPD by 31 Oct 2011." |                                                                                                                                                                                                        |
| PDP_05           |                             | t Framework                                            | End of consultation on Local Plan<br>Publication          | 31-Aug-2012   |                                                                                                                                                                                                                      | Report to Cabinet on 15 November 2011 and O&S on 24<br>November, regarding move to Local Plan and subsequent revised<br>timetable/milestones. Previously "publication of core strategy by<br>23.12.11" |
|                  |                             |                                                        | Submission of Local Plan                                  | 31-Oct-2012   |                                                                                                                                                                                                                      | Report to Cabinet on 15 November 2011 and O&S on 24<br>November, regarding move to Local Plan and subsequent revised<br>timetable/milestones. Previously "submission of Core Strategy by<br>30.03.12"  |
| Action<br>status |                             | Latest Note                                            |                                                           | *             | *                                                                                                                                                                                                                    | •                                                                                                                                                                                                      |

| Service | Housing & Regeneration:<br>Housing  | Senior manager                                                        | Bob Livermore |                |                                                                            |
|---------|-------------------------------------|-----------------------------------------------------------------------|---------------|----------------|----------------------------------------------------------------------------|
| Action  | Description                         | Milestones                                                            | Due Date      | Completed Date | Milestone Note                                                             |
| PDP_06  | Housing Service Improvement<br>Plan | Housing Service Improvement<br>Plan agreed by Council                 | 19-Jan-2011   | 19-Jan-2011    |                                                                            |
|         |                                     | Plan monitored by Overview &<br>Scrutiny (and future meetings<br>tbc) | 26-Apr-2011   | 23-Jun-2011    | Report to Cabinet on 14.06 and then Overview & Scrutiny Committee 23.06.11 |
|         |                                     | Update to be sent to TSA                                              | 08-Jun-2011   | 08-Jun-2011    | Awaiting comments from TSA                                                 |
|         |                                     | Progress considered by Cabinet                                        | 14-Jun-2011   | 14-Jun-2011    | No adverse comments                                                        |

|                  |                  |             | Plan monitored by Tenants &<br>Residents Forum (and future<br>meetings tbc)                        | 23-Jun-2011     |             | Report to Cabinet will be monitored by the Landlord Services<br>Committee W/C 06.06.11 and then reported to the Tenant and<br>Resident Forum. |
|------------------|------------------|-------------|----------------------------------------------------------------------------------------------------|-----------------|-------------|-----------------------------------------------------------------------------------------------------------------------------------------------|
|                  |                  |             | Progress considered by<br>Corporate Overview & Scrutiny<br>Committee                               | 23-Jun-2011     | 23-Jun-2011 | No adverse comments                                                                                                                           |
|                  |                  |             | Progress considered by Landlord<br>Services Committee/Cabinet and<br>Overview & Scrutiny Committee |                 | 30-Sep-2011 | No adverse comments                                                                                                                           |
|                  |                  |             | Progress reported to TSA                                                                           | 31-Oct-2011     | 31-Oct-2011 | TSA have confirmed that voluntary undertaking has been met.                                                                                   |
| Action<br>status | $\bigtriangleup$ | Latest Note | It has been agreed not to report                                                                   | on this further |             |                                                                                                                                               |

| Descript | ion Resource Management                 | workstream; Balancing the b                                                                                              | udget & best p  | oossible services v | vithin resources                                                                                                                                                                                                                                                                                                                                                             |
|----------|-----------------------------------------|--------------------------------------------------------------------------------------------------------------------------|-----------------|---------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Service  | Housing & Regeneration:<br>Regeneration | Senior manager                                                                                                           | Paula Huber; Ra | chel Kneale         |                                                                                                                                                                                                                                                                                                                                                                              |
| Action   | Description                             | Milestones                                                                                                               | Due Date        | Completed Date      | Milestone Note                                                                                                                                                                                                                                                                                                                                                               |
| RM_01    | Strategic Asset Management              | Annual Business plan in place                                                                                            | 31-Mar-2011     | 07-Apr-2011         | Annual Business Plan not now appropriate due to the need to<br>have a medium/long-term strategy to address future housing<br>priorities, maximise use of assets and appropriate disposals and<br>to allow external funders 'ring-fenced' income to be committed<br>for the next 10 years, e.g. Langtree. Revised due date for 10year<br>Draft Business Plan of December 2011 |
|          |                                         | Burscough West ward pilot<br>project completed                                                                           | 31-Mar-2011     | 07-Apr-2011         |                                                                                                                                                                                                                                                                                                                                                                              |
|          |                                         | Full project commences (subject to March Cabinet approval)                                                               | 29-Apr-2011     | 13-Apr-2011         | Approved by Cabinet 15.03.11 and Council 13.04.11                                                                                                                                                                                                                                                                                                                            |
|          |                                         | Knowsley Ward completed                                                                                                  | 30-Sep-2011     | 03-Oct-2011         | Approved by Cabinet 13.09.11 and Executive O&S Committee 29.09.11                                                                                                                                                                                                                                                                                                            |
|          |                                         | Subsequent Ward identified                                                                                               | 30-Sep-2011     | 03-Oct-2011         | Wrightington and Birch Green wards identified to proceed with.                                                                                                                                                                                                                                                                                                               |
|          |                                         | Collect economic data associated<br>with commercial property<br>portfolio every two years.<br>Commencing September 2011. | 31-Mar-2012     |                     | Original due date of 31.12.11 delayed. Action target delayed due<br>to a vacant post within the Economic Regeneration team.<br>Commence March 2012.<br>Action target delayed due to a vacant post within the Economic<br>Regeneration team. Post expected to be filled April / May, activity<br>to commence June 2012.                                                       |

|                  |             | Develop a new Regeneration<br>Strategy for the Borough                                               | 01-May-2012 | To be informed by Housing Business Plan and consultants report due April 2012.                                                                                                       |
|------------------|-------------|------------------------------------------------------------------------------------------------------|-------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                  |             | Develop Asset Disposal Strategy for the Borough                                                      | 01-May-2012 | To be informed by Housing Business Plan and consultants report due April 2012.                                                                                                       |
|                  |             | 10 year draft business plan                                                                          | 30-Jun-2012 | Original due date of 31.12.10. Business Plan development has<br>been delayed, however it will be a wider encompassing document<br>due to the merger with Housing Services. June 2012 |
|                  |             | Increase commercial property<br>income and reduce Empty<br>Property Rates liabilities by<br>£150,000 | 31-Mar-2015 |                                                                                                                                                                                      |
| Action<br>status | Latest Note |                                                                                                      | -           |                                                                                                                                                                                      |

| Service          | Housing & Regeneration:<br>Housing | Senior manager                                                   | Phil Holland |                | nager Phil Holland                                                                                                                                                                                                                                       |  |
|------------------|------------------------------------|------------------------------------------------------------------|--------------|----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| Action           | Description                        | Milestones                                                       | Due Date     | Completed Date | Milestone Note                                                                                                                                                                                                                                           |  |
|                  |                                    | Planning approval granted                                        | 13-Jan-2011  | 13-Jan-2011    | Refurbishment programme agreed Council 15 Dec 2010                                                                                                                                                                                                       |  |
|                  |                                    | Quotations/prepare tenders & send out for phase 1                | 28-Feb-2011  |                | Tenders to be returned 18 March                                                                                                                                                                                                                          |  |
|                  |                                    | Work starts on site                                              | 31-May-2011  | 31-May-2011    |                                                                                                                                                                                                                                                          |  |
| RM_02            | 52 Derby Street Project            | Work completed                                                   | 18-Nov-2011  |                | Overall project delayed from October until November by poor<br>weather conditions.<br>Work on registrars' office now underway and expected to be<br>completed by January 2012. Single story extension work<br>timetabled to be finalised by August 2012. |  |
|                  |                                    | Home Care Link / CCTV Suite<br>(final stage of project) Complete | 01-Jul-12    |                | Expected to be completed Autumn 2012                                                                                                                                                                                                                     |  |
| Action<br>status |                                    |                                                                  |              |                |                                                                                                                                                                                                                                                          |  |

| Service | Corporate Services:<br>Transformation | Senior manager | Shaun Walsh |                |                |
|---------|---------------------------------------|----------------|-------------|----------------|----------------|
| Action  | Description                           | Milestones     | Due Date    | Completed Date | Milestone Note |

|                  |                                       | Develop partnership<br>proposals/options for future<br>delivery | 15-Dec-2011 | Recommendations regarding the preferred model for service delivery will be/have been reported to Cabinet on 13/3/12                                                                                                                                                                                                       |
|------------------|---------------------------------------|-----------------------------------------------------------------|-------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| RM_03            | HR Partnership Development & Delivery | Revise/negotiate service<br>schedule                            | 15-Dec-2011 | Draft specification shared with LCC. PQQ document prepared<br>should tender excercise be required. Original DD 31.03.11<br>postponed due to work around corporate restructure and<br>business plan.<br>Awaiting final schedule from LCC/OCL regarding 12 month<br>extension to current arrangements via the JVC contract. |
|                  |                                       | Cabinet report to Members                                       |             | Original DD 29.07.11                                                                                                                                                                                                                                                                                                      |
| Action<br>status | Latest Note                           |                                                                 |             |                                                                                                                                                                                                                                                                                                                           |

| Service          | Corporate Services: Treasurer              | Senior manager                                                                                       | Marc Taylor             | -           |                                                                                                                                                                                 |
|------------------|--------------------------------------------|------------------------------------------------------------------------------------------------------|-------------------------|-------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action           | Description                                | Milestones                                                                                           | Due Date Completed Date |             | Milestone Note                                                                                                                                                                  |
|                  |                                            | Review existing fees and charges<br>and consider potential for new,<br>extended or increased charges | 01-Sep-2011             | 01-Nov-2011 | A number of changes to fees and charges were agreed through<br>the MSR process and all fees and charge have been reviewed as<br>part of the budget setting process for 2012-13. |
| RM_04            | Income Generation, Fees & Charges Strategy | Report detailed findings from<br>project work to Council including<br>proposals for change           | 19-Oct-2011             | 29-Feb-2012 | A new fees and charges policy was approved by Cabinet in<br>January 2012. Proposals for further changes to fees and charges<br>were agreed by Council in February 2012.         |
|                  |                                            | Implement fees and charges<br>strategy with consultation where<br>appropriate                        | 01-Apr-2012             |             | On course to be achieved.                                                                                                                                                       |
| Action<br>status | Latest Note                                |                                                                                                      | -                       | ·           |                                                                                                                                                                                 |

| Description | Description Shared Services Programme workstream |                                                                                                                                 |             |                |                                               |  |  |  |
|-------------|--------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|-------------|----------------|-----------------------------------------------|--|--|--|
| Service     | Corporate Services:<br>Transformation            | Senior manager                                                                                                                  | Shaun Walsh |                |                                               |  |  |  |
| Action      | Description                                      | Milestones                                                                                                                      | Due Date    | Completed Date | Milestone Note                                |  |  |  |
|             | Shared Services with LCC/the                     | Explore scope for partnership<br>agreements in relation to ICT,<br>Revenues and Benefits, Finance,<br>Estates, Member Services. | 30-Dec-2010 | 28-Feb-2011    | Target of 10% plus saving on each arrangement |  |  |  |

| Action<br>status | Latest Note |                                                          |             | СОМР        | PLETE                                                                                                            |
|------------------|-------------|----------------------------------------------------------|-------------|-------------|------------------------------------------------------------------------------------------------------------------|
|                  |             | Go live on early projects<br>(contract commencement)     | 01-Oct-2011 | 03-Oct-2011 | Original DD 01.07.11                                                                                             |
|                  |             | Contract commencement date approved                      | 20-Jul-2011 | 20-Jul-2011 |                                                                                                                  |
|                  |             | Prepare legal documentation for ICT, Revenues & Benefits | 06-May-2011 | 28-Jul-2011 |                                                                                                                  |
|                  |             | Final Member decision                                    | 13-Apr-2011 | 13-Apr-2011 | Members noted that the Memorandum of Understanding has been signed, that Legal documentation is being worked on. |
|                  |             | Member decision on MoU<br>(Council)                      | 23-Feb-2011 | 23-Feb-2011 |                                                                                                                  |
|                  |             | Develop business case                                    | 23-Feb-2011 | 23-Feb-2011 |                                                                                                                  |

| Service          | Community Services         | Senior manager                                                                       | David Tilleray   | -                                                |                                                                                                                                                                                                                                                                                      |
|------------------|----------------------------|--------------------------------------------------------------------------------------|------------------|--------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action           | Description                | Milestones                                                                           | Due Date         | Completed Date                                   | Milestone Note                                                                                                                                                                                                                                                                       |
|                  |                            | Options/recommendations report to Cabinet                                            | 15-Mar-2011      | 07-Mar-2011                                      | Consideration of a Whole Leisure Trust option is being taken forward as part of the MRS process.                                                                                                                                                                                     |
| ShS_02           | ShS_02 Whole Leisure Trust | Completion of feasibility<br>appraisal for a new leisure<br>facility in Skelmersdale | 30-Sep-2011      | On Hold subject to review of town centre scheme. | Initial appraisal information was undertaken as part of the town<br>centre regeneration project; this element of the town centre<br>regeneration scheme is on hold and subject to finance being<br>made available in the future. On Hold subject to review of town<br>centre scheme. |
|                  |                            | Partnership delivery<br>arrangements/documentation<br>agreed                         | 31-Dec-2011      | On Hold subject to<br>MSR 2012 process           | Original dd of 31.12.11. The Whole Leisure Trust option was not taken forward as part of the 2011 MSR process, this option will be considered again as part of the 2012 MSR review. On Hold subject to MSR 2012 process.                                                             |
| Action<br>status | Contract N                 | ote Completed, subject t                                                             | o MSR options fo | r 2013/14 and 201                                | 4/15. See linked actions VfM_01_i and VfM_01_ii.                                                                                                                                                                                                                                     |

| Service | Directorate of Transformation | Senior manager                  | Shaun Walsh               |             |                |
|---------|-------------------------------|---------------------------------|---------------------------|-------------|----------------|
| Action  | Description                   | Milestones                      | Due Date Completed Date N |             | Milestone Note |
| ShS_03  | Locality Working with LCC     | Produce Borough Proposal        | 31-Aug-2010               | 30-Sep-2010 |                |
|         |                               | Hold Leadership Discussions (i) | 30-Nov-2010               | 30-Nov-2010 |                |

|                  |             | 5 1                                           |                      | 05-Sep-2011 |                                                                                  |
|------------------|-------------|-----------------------------------------------|----------------------|-------------|----------------------------------------------------------------------------------|
|                  |             | Consultation on areas for Locality<br>Working | 30-Nov-2011          | 30-Nov-2011 | Cabinet to suggest priority areas for Heads of Service to pursue with LCC        |
|                  |             | Establish three-tier forum with LCC           | 30-Nov-2011          | 30-Nov-2011 | Three Tier Forum now in existence                                                |
|                  |             | projects                                      | 28-Feb-2012          |             | These areas to be agreed as part of the Three Tier Forum process                 |
|                  |             | Formally agree areas for Locality<br>Working  | 03-Apr-2012          |             |                                                                                  |
| Action<br>status | Latest Note |                                               | ire Locality Working |             | er Forum will now move this process forward in terms of agreeing rative working. |

| Service          | Corporate Servio                                    | ces: Solicitor | Senior manager                      | Gill Rowe   |                |                                                                                                                                                                      |
|------------------|-----------------------------------------------------|----------------|-------------------------------------|-------------|----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action           | Description                                         |                | Milestones                          | Due Date    | Completed Date | Milestone Note                                                                                                                                                       |
| ShS_04           | Partnership working with Sefton<br>MBC on elections |                | Discussions held with Sefton<br>MBC | 01-Sep-2011 |                | Elections teams at Sefton and West Lancashire to work more closely together to increase resilience and capacity. Original dd of 20.05.11 was for update on situation |
| Action<br>status |                                                     | Latest Note    |                                     | •           | •              |                                                                                                                                                                      |

| Descriptio       | Description Value for Money workstream         |             |            |          |                |                |  |
|------------------|------------------------------------------------|-------------|------------|----------|----------------|----------------|--|
| Service          | Corporate Senior manager Gill Rowe; Kim Webber |             |            | 1        |                |                |  |
| Action           | Description Milestones                         |             | Milestones | Due Date | Completed Date | Milestone Note |  |
| VfM_01           | Major Service Re                               | eviews      |            |          |                |                |  |
| Action<br>status |                                                | Latest Note |            |          |                |                |  |

| Service  | Corporate   | Senior manager                      | MDs         |                |                                                                                             |
|----------|-------------|-------------------------------------|-------------|----------------|---------------------------------------------------------------------------------------------|
| Action   | Description | Milestones                          | Due Date    | Completed Date | Milestone Note                                                                              |
| VfM_01_i |             | Develop / consult on<br>methodology | 31-Mar-2011 | 125-Mar-2011   | Methodology reviewed at CMB and BPWG. Briefings with staff groups took place from w/b 28.03 |
|          |             | Reviews: commence                   | 01-Apr-2011 | 01-Apr-2011    | Service Heads briefed on methodology by end of March.                                       |

| Action<br>status | Latest Note |                                                            |             | COMF        | PLETE                                                                                                                                                                         |
|------------------|-------------|------------------------------------------------------------|-------------|-------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                  |             | New structures operational                                 | 29-Feb-2012 | 29-Feb-12   |                                                                                                                                                                               |
|                  |             | Fill structures                                            | 31-Jan-2012 | 31-Jan-2012 |                                                                                                                                                                               |
|                  |             | Rework structures                                          | 31-Oct-2011 | 31-Oct-2011 | Work carried out July-October                                                                                                                                                 |
|                  |             | Consultation following Council<br>report with staff/unions | 31-Oct-2011 | 28-Oct-2011 | Consultation period during July-October                                                                                                                                       |
|                  |             | Report findings to July Council                            | 29-Jul-2011 | 25-Jul-2011 | Following Council, consultation with key stakeholders July 29-<br>Sept 23. New management restructure in place from 1 August.<br>Managing Director Structure from 1 November. |
|                  |             | Reviews: complete                                          | 30-Jun-2011 | 07-Jul-2011 | Initial draft submitted to BPWG on 27.06.11.                                                                                                                                  |

| Service          | Corporate                             |             | Senior manager                                                                          | MDs         | -              |                                                                                                                               |
|------------------|---------------------------------------|-------------|-----------------------------------------------------------------------------------------|-------------|----------------|-------------------------------------------------------------------------------------------------------------------------------|
| Action           | Description                           |             | Milestones                                                                              | Due Date    | Completed Date | Milestone Note                                                                                                                |
|                  | Implement MSR Work<br>Programme 12/13 |             | Agree policy for fees and charges (RM_04)                                               | 30-Nov-2011 |                | A new fees and charges policy was reported to Cabinet in January 2012. Anticipated for agreement by Council in February 2012. |
|                  |                                       |             | Incorporate into budget<br>preparations a streamlining/<br>tightening of budgets        | 29-Feb-2012 |                |                                                                                                                               |
| VfM_01_ia        |                                       |             | Incorporate MSR savings into<br>budget for 12/13                                        | 29-Feb-2012 |                | The draft estimates reported to Cabinet in January 2012 incorporated the agreed MSR savings.                                  |
|                  |                                       |             | Implement VfM_02                                                                        | 31-Mar-2012 |                |                                                                                                                               |
|                  |                                       |             | Implement RM-04                                                                         | 30-Apr-2012 |                |                                                                                                                               |
|                  |                                       |             | Produce quarterly budget reports<br>for Cabinet, highlighting any<br>significant issues | 30-Sep-2012 |                |                                                                                                                               |
| Action<br>status |                                       | Latest Note |                                                                                         |             |                |                                                                                                                               |

| Service   | Corporate                   | Senior manager     | MDs         |                |                |
|-----------|-----------------------------|--------------------|-------------|----------------|----------------|
| Action    | Description                 | Milestones         | Due Date    | Completed Date | Milestone Note |
| VfM_01_ii | Major Service Reviews 13/14 | Revise methodology | 31-Dec-2011 |                |                |

|                  |                  |             | Heads of Service provide MDs<br>with new or emerging policy<br>options | 31-Mar-2012 |  |  |  |
|------------------|------------------|-------------|------------------------------------------------------------------------|-------------|--|--|--|
|                  |                  |             | MDs report to Cabinet<br>Briefing/BPWG                                 | 30-Jun-2012 |  |  |  |
|                  |                  |             | Report findings to Council                                             | 31-Jul-2012 |  |  |  |
|                  |                  |             | Council to adjust Policy Options as per consultation.                  | 31-Oct-2012 |  |  |  |
|                  |                  |             | Rework structures                                                      | 31-Oct-2012 |  |  |  |
|                  |                  |             | Fill structures                                                        | 31-Dec-2012 |  |  |  |
|                  |                  |             | New structures operational                                             | 28-Feb-2013 |  |  |  |
| Action<br>status | $\bigtriangleup$ | Latest Note |                                                                        |             |  |  |  |

| Service          | Corporate Services:<br>Transformation | Senior manager                 | Shaun Walsh   |                |                                                                                                                                                                |
|------------------|---------------------------------------|--------------------------------|---------------|----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Action           | Description                           | Milestones                     | Due Date      | Completed Date | Milestone Note                                                                                                                                                 |
|                  |                                       | Draw up tender documents       | 17-Dec-2010   | 07-Jan-2011    |                                                                                                                                                                |
|                  |                                       | Tender for Partner / delivery  | 17-Dec-2010   | 17-Dec-2010    |                                                                                                                                                                |
|                  |                                       | Tender close                   | 14-Feb-2011   | 14-Feb-2011    |                                                                                                                                                                |
|                  |                                       | Complete tender evaluations    | 15-Apr-2011   | 18-Apr-2011    | Evaluation period 14.02.11 - 15.04.11                                                                                                                          |
| VfM_02           | Organisational Re-engineering /       | Framework contract award       | 30-Jun-2011   | 30-Jun-2011    | Original DD revised from 29.04.11 due to high number of tenders received.                                                                                      |
| VIIVI_02         | LEAN Programme                        | Pilot project starts           | 7-May-2012    |                | Agreed area of pilot project to be Sheltered Housing provision<br>followed by Planning Services, then the Landlord Services<br>function                        |
|                  |                                       | Pilot project concluded        | 6-July-2012   |                |                                                                                                                                                                |
|                  |                                       | Implementation                 |               |                | 10% savings target. Original DD 30.03.12 under revision and new DD yet to be set (see earlier milestones). Discussions to begin with tenant groups w/c 7.11.11 |
| Action<br>status | Latest Note                           | VfM_02i deleted (content cover | red by VfM02) |                | *                                                                                                                                                              |

| Service Community Services Senior | manager Steve Jones: John Nelson |
|-----------------------------------|----------------------------------|
|-----------------------------------|----------------------------------|

| Action           | Description                                   | Milestones                                                                                                                                        | Due Date    | Completed Date                                   | Milestone Note                                                                                                                                                                                                                                  |  |
|------------------|-----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|-------------|--------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
|                  |                                               | Tender return                                                                                                                                     | 28-Jan-2011 | 11-Feb-2011                                      | Delay due to requirement of additional clarification on TUPE transfer data, which extended the tender submission by 2 weeks to 11.02.11. Tenders opened 16.02.11. Seeking to have a meeting with the evaluation panel week commencing 14.03.11. |  |
|                  |                                               | Tender evaluation                                                                                                                                 | 31-Mar-2011 | 03-Jun-2011                                      | Tender Evaluation Panel meeting 03.06.11. Cabinet Report 14.06.11                                                                                                                                                                               |  |
| VfM_03i          | M_03i Effective Procurement:<br>HomeCare Link | Contract award / begin<br>mobilisation period                                                                                                     | 31-Jul-2011 | Not completed, no<br>further action. See<br>note | Agreed not to take the tender process forward and to review the services in line with the MSR process, services transferred to Community Services for review and production of a business plan. Original dd of 01.04.11.                        |  |
|                  |                                               | Mobilisation period concluded /<br>Contract commencement                                                                                          | 01-Sep-2011 | Not completed, no further action. See note       | Agreed not to take the tender process forward and to review the<br>services in line with the MSR process, services transferred to<br>Community Services for review and production of a business<br>plan.<br>Original due date of 01.06.11.      |  |
| Action<br>status | Contract Latest Note                          | Completed. Cabinet agreed not to take this procurement process forward and that a separate piece of work to produce a business plan was required. |             |                                                  |                                                                                                                                                                                                                                                 |  |

| Service          | Street Scene                            | Senior manager                                                                                                                                                                                      | Graham Concanno | n                     | ]                                                                                                                                                                                                                                                                                             |  |
|------------------|-----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| Action           | Description                             | Milestones                                                                                                                                                                                          | Due Date        | <b>Completed Date</b> | Milestone Note                                                                                                                                                                                                                                                                                |  |
|                  |                                         | 1. Tender return                                                                                                                                                                                    | 14-Jan-2011     | 14-Jan-2011           | Four tenders received                                                                                                                                                                                                                                                                         |  |
|                  |                                         | 2. Tender evaluation                                                                                                                                                                                | 10-Feb-2011     | 10-Feb-2011           |                                                                                                                                                                                                                                                                                               |  |
|                  | Effective Procurement: Garage<br>Tender | 3. Contract award / begin 7<br>week mobilisation period                                                                                                                                             |                 |                       | Following extensive discussions it is hoped that the contract<br>award can be made before the end of December 2011 for April<br>2012 start date. This will be confirmed by the end of November<br>2011 following meetings taking place over the next two weeks.<br>Original due date 11.02.11 |  |
|                  |                                         | 4. Mobilisation period concluded<br>/ Contract commencement                                                                                                                                         |                 |                       | Original due date 01.04.11                                                                                                                                                                                                                                                                    |  |
| Action<br>status | Latest Note                             | Ongoing legal complexities with several contract clauses have impacted on original timelines.<br>Until conclusion of the issues, revised due dates for the remaining milestones cannot be assigned. |                 |                       |                                                                                                                                                                                                                                                                                               |  |

| Service | Community Services | Senior manager | David Tilleray |                |                |
|---------|--------------------|----------------|----------------|----------------|----------------|
| Action  | Description        | Milestones     | Due Date       | Completed Date | Milestone Note |

|                  |                                       | Committee approval for project (Council) | 15-Dec-2010 | 19-Jan-2011 | Report to extraordinary council in January. Further report to Cabinet in June 2011.                                                                             |
|------------------|---------------------------------------|------------------------------------------|-------------|-------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                  |                                       | Commence tender                          | 31-Jul-2011 | 30-Aug-2011 | Original due date of 31.01.11 postponed. Tender documentation now progressing.                                                                                  |
| VfM_03iii        | /fM_03iii Effective Procurement: CCTV | Appoint builder / commence<br>works      | 30-Nov-2011 |             | This element of the project is being led by Dave Griffiths and<br>building work will commence once the relocation of staff to<br>Greetby buildings is complete. |
|                  |                                       | Appoint partner                          | 01-May-2012 |             | Original due date 31.5.11 postponed due to delay in tender.                                                                                                     |
|                  |                                       | Complete building works                  | 01-Apr-2012 |             | Original due date 31.01.12 postponed due to delay in tender.                                                                                                    |
|                  |                                       | Go live                                  | 02-Feb-2013 |             | Original due date 30.4.12 postponed due to delay in tender and delay in room availability.                                                                      |
| Action<br>status | Latest No                             | e                                        |             |             |                                                                                                                                                                 |

| Service          | Corporate Service<br>Transformation | es:         | Senior manager                                  | Chris Isherwood |                |                                                                                                          |
|------------------|-------------------------------------|-------------|-------------------------------------------------|-----------------|----------------|----------------------------------------------------------------------------------------------------------|
| Action           | Description                         |             | Milestones                                      | Due Date        | Completed Date | Milestone Note                                                                                           |
|                  |                                     |             | Installation of Wireless Network                | 31-May-2010     | 10-May-2010    |                                                                                                          |
|                  |                                     |             | Server virtualisation: start implementation     | 15-Oct-2010     | 07-Jan-2011    |                                                                                                          |
|                  |                                     |             | CRM/EDM/Back office integration                 | 31-Mar-2011     |                | This work is ongoing as an integral part of the OR development programme                                 |
| VfM_04           | ICT Development                     | Programme   | Government Connect /<br>Infrastructure Security | 31-Mar-2011     | 31-Mar-2011    | Planned work complete. Work ongoing to ensure future compliance.                                         |
|                  |                                     |             | Installation of Voicemail; start implementation | 31-Mar-2011     | 05-Aug-2011    | System installed. Training and testing underway. Ongoing work to rollout to service areas during 2011/12 |
|                  |                                     |             | Web improvement programme                       | 31-Mar-2011     | 31-Mar-2011    |                                                                                                          |
|                  |                                     |             | Server virtualisation: completion               | 30-Mar-2012     |                | Transfer of servers to the virtualised environment continues, with completion planned by the due date.   |
|                  |                                     |             | Voicemail completion                            | 31-Mar-2012     |                | Installation of Voicemail into all areas that have requested it                                          |
| Action<br>status |                                     | Latest Note |                                                 |                 |                |                                                                                                          |